



Procurement Annual Report 2025-26

**South of Scotland Enterprise
The Crichton
Bankend Road
Dumfries
DG1 4TA**

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Executive Summary

This annual report records Procurement activities and outcomes delivered by South of Scotland Enterprise (SOSE) in the budget year April 2025 to March 2026.

A SOSE Procurement Strategy is in place and is supported by a Procurement Team Business Plan, which sets out how the Procurement Team supports SOSE procurement activity.

The focus of this report is to provide an update on the variety of ways in which procurement activity has been used to support the desired outcomes of SOSE in meeting the needs of the South of Scotland.

This update provides more detail on the improvements made to ensure that SOSE's working practices are meeting the legislative and regulatory requirements introduced by the [Procurement Reform \(Scotland\) Act 2014](#) and the [Public Contract Scotland Regulations](#)

SOSE procurement spend with third parties during 2025/26 was £10,178,573. This includes expenditure on goods, services and works.

1. Introduction

The changing face of public services has seen procurement activity in the Scottish public sector embark on a journey of continuous improvement. SOSE is fully committed to the ongoing improvement of how it carries out its procurement activities and in recent years there has been a strong focus on how procurement can be used as a tool to support sustainable and inclusive growth in the South of Scotland. This annual report provides detail of SOSE's procurement activity and progress made during 2025/26.

A SOSE Procurement strategy was approved in 2020 that reflected the increasingly significant role that procurement plays in enabling SOSE to deliver local environmental and socio-economic benefits. That Strategy has been reviewed and updated for 2025-2030. Building skills and capacity within the organisation, both in respect of regulated procurement activity and commercial decisions, is key to enabling the organisation to be more creative and effective in its service delivery. Effective procurement decision-making has the potential to add increased value to the spend made by the SOSE each year.

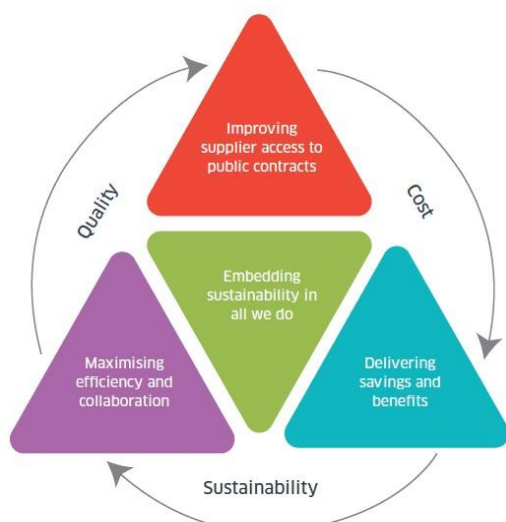
2. Vision for procurement

The Procurement Strategy for SOSE is based on the statement of values below and is aligned to the SOSE Operating plan.

"To achieve commercial excellence in our procurement activities and ensure that we deliver Best Value for SOSE and do so in an effective, efficient, ethical, and sustainable way that delivers local economic, environmental, and social benefits".

3. Context

SOSE works in an increasingly complex and challenging environment. It is important to consider the context and drivers for change that have informed our Procurement approach. The [Scottish Model of Procurement](#), shown below, sets high level objectives for all public bodies to consider when working with supply markets.



For each procurement exercise a full assessment of the ways in which the desired contract will meet our objectives is undertaken and built into the specification issued to prospective bidders.

Consideration is given to engagement with those affected by the procurement exercise – this includes, as appropriate, the communities in which the contract will be delivered, the potential local supply base, SOSE staff affected by the contract.

Options for how the contract might be delivered are also considered, with a review of potential provider solutions including, arm's length organisations, supported businesses, not-for-profit organisations, and smaller businesses, including start-ups.

4. Information on Contracts

A key principle for effective public sector procurement is transparency; ensuring that opportunities to bid for public sector work are visible to all companies which may wish to consider it.

SOSE achieves this by using the national advertising portal – [Public Contracts Scotland](#).

All SOSE contract opportunities with a contract value greater than £50,000 are advertised here.

Contract opportunities with a value of less than £50,000 can be advertised using a Quick Quote process; where 3 competitive quotes are sought from suppliers; this is also conducted through the same portal.

The way that SOSE must meet the legislative duties for procurement is set out in our Procurement Policy

- The approach required to be taken varies depending on the value of a contract.
- Those above a Regulatory defined threshold [Procurement threshold values from 1 January 2026 to 31 December 2027 - Procurement threshold values - gov.scot](#) must be **tendered** following the [Public Contracts \(Scotland\) regulations 2015](#).
- Contracts with a value between **£50,000** and the above Regulatory threshold must follow the procurement approach as set out in the [Procurement Reform Act](#)
- For contracts valued between **£5,000** and **£50,000** we will aim to invite **quotations** from a minimum of 3 bidders.

Contracting Activity for the period

Each budget year, we aim to publish a high level spend plan derived from the budget planning process. This plan sets out, in broad terms, the intended procurement work over the reporting period, and includes some longer-term projects.

In 2025/26 SOSE's procurement spend was £10,178,573 with external parties.

In 2025/26 SOSE procured from contractual arrangements with **262** suppliers during the reporting period to 31st March 2026. The procurements related to spend on contract awarded in year as well as spend on pre-existing contracts awarded in previous budget years that remained available for use by SOSE. It is also worth noting that many procurement requirements are met using existing collaborative commercial agreements – removing the requirement for SOSE to carry out a full procurement exercise.

An overview of SOSE contract award activity in 2025/26 is attached in Appendix A

Contracts Register

To improve the transparency around contracts held by SOSE, we also have a SOSE Contracts Register which is available. A searchable format of this Register is also to be made available on the Public Contracts Scotland website.

5. Highlights

SOSE's Procurement Strategy and policies apply to all SOSE's external procurement expenditure on goods, services and works. The purpose of each procurement exercise carried out by SOSE in 2025/26 was to deliver outcomes that supported one or more of the outcomes articulated in SOSE's Operating plan. The ways in which some of our recently awarded contracts have contributed to our objectives are described in the example provided below.

Supporting Inclusive Entrepreneurship; Pathways

Procurement activity has continued to support delivery of the Pathways Programme, an initiative designed to increase participation in entrepreneurship across the South of Scotland by supporting individuals who may face barriers to starting or growing a business. During 2025/26, SOSE commissioned a range of coaching, mentoring and support services to deliver the second year of the programme across Dumfries & Galloway and the Scottish Borders. The programme provides tailored support, helping participants develop business skills, confidence and networks while creating opportunities for sustainable business growth.

The Pathways Programme seeks to deliver a variety of economic and social benefits, including:

- Increasing participation in entrepreneurship amongst under-represented groups.
- Supporting individuals to develop the confidence, skills and knowledge required to start or grow a business.
- Providing access to tailored coaching, mentoring and specialist business support.
- Creating opportunities for participants to build professional networks and engage with local business communities.
- Supporting the creation and sustainability of new businesses across the South of Scotland.
- Contributing to inclusive economic growth by helping a wider range of individuals participate in enterprise activity.
- Strengthening local communities through increased business activity, employment opportunities and economic resilience.

6. Delivering Best Value

Local Supplier Support

In addition to the transparent approach we have to the publication of contract opportunities, SOSE also works to support and upskill local businesses, helping them develop the skills and understanding required to access and compete successfully for public sector opportunities. SOSE has been an active participant in the [Supplier Development Programme](#) and looks to host regular supplier support events throughout the year – typically along the following lines.

- Bespoke events aimed at supporting local organisations and Supplier engagement events relating to specific contract opportunities.
- Training sessions: where local suppliers are given an opportunity to learn about the public sector, and how organisations like SOSE spend their budgets. This enables suppliers to better

understand how the public sector tender processes work and to find out about where public sector organisations advertise contract opportunities.

- Meet the Buyer events – SOSE support Local and National events, which attract exhibitors and suppliers from across the South of Scotland.
- One-to-one support calls with local businesses, where appropriate, to discuss the public procurement process and provide general guidance on accessing opportunities.

The search functions on Public Contracts Scotland can be used as a data source for local suppliers to explore the opportunities from, and contracting plans of a wide range of public bodies, including SOSE.

Savings

A proactive approach to identifying potential areas for budgetary savings has been developed. Proposed savings opportunities are discussed with the SOSE Finance team and senior management when developing procurement strategies and letting contracts. In the reporting period procurement activity has yielded improvements in contracted terms and has contributed to the delivery of both cashable efficiency savings and non-cashable process improvements.

Fair Working Practices

SOSE became an accredited Living Wage employer in 2020. As part of this accreditation, SOSE committed in 2023 to requiring suppliers to demonstrate a commitment to Fair Work practices, including [payment of the Living Wage](#) from our suppliers. To this end, we include questions on the approach to Fair Work when engaging with prospective suppliers for services. Where new contracts are formed, bidders are required to provide information on their approach to Fair Work and the payment of the Living Wage.

Electronic Tools and Process Efficiency

SOSE competitive procurement activities use the national procurement portal [Public Contracts Scotland with the intention that](#) potential suppliers can identify contracting opportunities in a specific location. The use of electronic systems and digital tools to support and manage our procurement work is a source of further efficiency.

Collaborative Contracts

In addition to directly procured contracts issued on behalf of SOSE, we also make use of a range of contractual agreements awarded in collaboration with other bodies.

The collaborative contracts used by SOSE are broadly split into three categories.

- those delivered for the whole of the public sector by Scottish Government, Hubco, Westminster (CCS), and other public sector bodies (SPA, SCAPE)
- those delivered for the Scottish local authority sector by Scotland Excel
- those delivered by partners (SDS, HIE, SE)

Around 68% of SOSE procurement spend is channelled through these collaborative contracts and we actively participate in the creation and operational management of several of them. Collaboration can

also bring significant process efficiencies through promoting the use of common contract specifications. This in turn helps to deliver more contracts in line with time and cost targets, particularly beneficial in the construction sector.

Value from these collaborative arrangements is promoted through access to the enhanced buying power of working together with other partner organisations either local or nationally. Robust benchmarking of prices and costs is undertaken using data on market rates, comparable projects, and internal information on performance.

7. Monitoring, Reviewing and Reporting performance

Monitoring

Updates on the progress being made have been provided to SOSE's Senior Leadership Team.

Reporting

The preparation of this Annual Report together with the reporting of procurement activity through service and financial monitoring reports is intended to meet this requirement.

Review & Benchmarking

In alternate years, an independent review of the procurement capability takes place. SOSE procurement functions are benchmarked against an assessment tool, the Procurement Capability, and Improvement Programme (PCIP). The assessment requires the submission of defined range of data and documentation as well as an on-site visit by the assessors. The PCIP focuses on the policies and procedures driving procurement performance and more importantly, the results they deliver. The PCIP focusses on four main elements:

- Leadership and Governance
- Development and Tender
- Contract Management
- Purchasing Processes

Relative to the size of SOSE – the organisation is yet to undertake a PCIP assessment.

8. Strategy Ownership and Contact details

SOSE's Procurement Team is part of SOSE's Enable Directorate, is managed by the Head of Finance Services and is led by the Director of Business Enablement.

SOSE CONTRACTS AWARDED
1 April 2025 to 31 March 2026

The information provided below details contracts awarded by Procurement team on behalf of SOSE during the budget year 2025/26.

Financial Year 2025/26		
Awards above £50,000 (Scottish Procurement Reform Act Regulations apply)		
£50,000 and above		
Description		Value (£)
SOSE-694	Cargenbridge Phase 2 Infrastructure Works	163240
SOSE-719	External Audit services	124860
SOSE-642	Consultancy support (financial/economic/business review)	70000
SOSE-608	Delivery of Enterprise Coaching – Jedburgh	50000
SOSE-610	Delivery of Enterprise Coaching – Selkirkshire	50000
SOSE-611	Delivery of Growth Coaching – D&G	50000
SOSE-614	Partnership Lead Services	50000
SOSE-716	Development of the Regional Intelligence Hub	50000
Awards below £50,000 (SOSE governance applies)		
£5,000 to £50,000		
Description		Value (£)
SOSE-613	Delivery of Innovation Coaching	49980
SOSE-604	Delivery of Enterprise Coaching – Castle Douglas	49500
SOSE-607	Delivery of Enterprise Coaching – Berwickshire	49000
SOSE-606	Delivery of Enterprise Coaching – Annandale	48740
SOSE-605	Delivery of Enterprise Coaching – Upper Nithsdale	48000
SOSE-622	Additional support for Pathways Programme	48000
SOSE-612	Delivery of Growth Coaching – Scottish Borders	47615
SOSE-603	Delivery of Enterprise Coaching – Stranraer	47000
SOSE-609	Delivery of Enterprise Coaching – Galashiels	46375
SOSE-751	Resurfacing works	45805
SOSE-615	Consultancy support (civil engineering design)	45584
SOSE-755	Clerk of Works Services	45083
SOSE-788	Consultancy support (civil engineering design)	43568
SOSE-714	Data Strategy/Power BI health check	40600
SOSE-596	Consultancy support (Equity Investment Strategy)	40000
SOSE-693	Technical Advisor services (construction)	37250
SOSE-717	Consultancy support (economic opportunities assessment)	34983
SOSE-572	Corporate training package	34968
SOSE-616	Consultancy support (project evaluation)	31550
SOSE-647	Upgrade to street lighting	27685
SOSE-685	Board Portal	25500
SOSE-650	Support services for Pathways 25/26 (Scottish Borders)	25000
SOSE-684	Woodland Creation study	25000

SOSE-782	Delivery and installation of building access control system	25000
SOSE-736	Kerbing and footway repairs	24677
SOSE-586	Online Sales Programme	22500
SOSE-654	Programme to support women-led businesses	22000
SOSE-645	Delivery of Net Zero Business Support Programme	20560
SOSE-718	Consultancy support (Food Hub pilot)	20250
SOSE-641	Consultancy support (SOSE Communications team)	20000
SOSE-644	Consultancy support (due diligence)	20000
SOSE-624	Multi-year database subscription	19485
SOSE-587	Leadership & Management Programme	19450
SOSE-746	Creation of young entrepreneurial case studies	18142
SOSE-756	Upgrade to street lighting	18099
SOSE-629	Consultancy support – Expert Help (Digital Marketing)	17500
SOSE-630	Consultancy support – Expert Help (Financial Planning)	17500
SOSE-785	Comms/marketing SaaS	17055
SOSE-619	Consultancy support (civil engineering design)	17000
SOSE-651	Support services for Pathways 25/26 (D&G)	16667
SOSE-652	Support services for Pathways 25/26 (SRUC)	16667
SOSE-655	Phase 2 of Lyne Water Natural Capital Innovation Plan	16667
SOSE-701	Energy reduction study for businesses	16500
SOSE-661	Recruitment consultancy	16000
SOSE-731	Consultancy support (event management)	15600
SOSE-577	Consultancy support	15000
SOSE-595	Scoping report for Regional Intelligence Hub	15000
SOSE-626	Corporate influencer programme for inward investors	15000
SOSE-752	Consultancy support (innovation coach for businesses)	14280
SOSE-653	Framework to assess impact of town centre living	14000
SOSE-657	Staff training	13500
SOSE-720	SAP Concur upgrade	13011
SOSE-696	Sewerage connection for Cargenbridge Phase 2	12988
SOSE-598	Marketing Bootcamp	12895
SOSE-710	Consultancy support (equity investment strategy)	12800
SOSE-682	Enterprise coaching for small producers (Central)	12500
SOSE-687	Regional State of Nature report	12500
SOSE-665	Regional Peatland Plan for RLUF	12493
SOSE-735	Site suitability for dairy processing facility	12000
SOSE-771	Attendance at All Energy event	12000
SOSE-775	Library resource for IFRS, VAT and tax	12000
SOSE-777	Delivery of Community Wealth Building development plan	11974
SOSE-681	Enterprise coaching for small producers (South)	11760
SOSE-669	Data Maturity Assessment	11499
SOSE-590	Media Monitoring Platform	11445
SOSE-582	Construction consultancy	10436
SOSE-589	Consultancy support (SOSE Communications Team)	10000
SOSE-713	Legal support	10000
SOSE-741	Forestry skills development programme	10000
SOSE-759	Consultancy support (natural capital study and report)	10000
SOSE-602	Parliamentary Monitoring service	9650

SOSE-637	Building/M&E survey	9400
SOSE-753	Staff training	9035
SOSE-686	Consultancy support (business finance workshops)	8980
SOSE-763	Staff surveys	8895
SOSE-627	Development of ICT requirements for MBIC	8550
SOSE-742	Provision of video case studies of businesses using AI	8059
SOSE-671	Digital Upskilling Programme	8000
SOSE-676	Feasibility Study (hemp growing collective)	8000
SOSE-599	Cleanse of drainage system	7720
SOSE-738	Insights report on local construction businesses	7500
SOSE-664	Content creation services	7290
SOSE-769	Consultancy support (small producer supply chain mapping)	7000
SOSE-591	Consultancy support (Organisational design)	6500
SOSE-724	Builder/joiner services	6369
SOSE-730	Development of MBIC website	6230
SOSE-754	Event hosting	6000
SOSE-758	Staff training	6000
SOSE-760	Purchase of headsets for laptops	5760
SOSE-706	Groundskeeping services	5580
SOSE-740	Website for Borderlands DTAH	5200
SOSE-764	Electrical Testing & Inspection Works	5129
SOSE-594	Consultancy support (Business continuity)	5000
SOSE-623	Online training for staff	5000
SOSE-628	Organisational membership fee	5000
SOSE-631	Consultancy support – Expert Help (HR)	5000
SOSE-632	Consultancy support – Expert Help (International Strategy)	5000
SOSE-633	Consultancy support – Expert Help (Marketing)	5000
SOSE-656	Parliamentary reception services	5000
SOSE-672	Delivery of Scottish Cycling event	5000
SOSE-698	Research into affordable housing partnerships	5000
SOSE-748	GIS mapping to plan sustainable trail network	5000
SOSE-762	Feasibility study (heat recovery and onward use)	5000
Awards below £5,000 (SOSE governance applies)		
Under £5,000		
Description		Value (£)
SOSE-659	AI Mentoring Programme	4950
SOSE-703	AI Mentoring for businesses	4950
SOSE-662	Advertising	4935
SOSE-695	Consultancy support (Climate Change Risk Assessment)	4900
SOSE-620	Staff training	4800
SOSE-737	Staff training	4800
SOSE-772	Case study review (space innovation)	4752
SOSE-625	No-code Workshop	4500
SOSE-600	Development of feasibility study (part processing for milk)	4167
SOSE-689	Delivery of Scottish Borders Woodland Strategy	4167
SOSE-691	Consultancy support (Community Hall Playbook)	4167

SOSE-588	Promotional work for Youth Advisory Forum	4040
SOSE-786	Development of Borderlands Natural Capital programme	4000
SOSE-778	Legal support	3830
SOSE-712	Organisational membership	3650
SOSE-787	Drainage impact assessment	3625
SOSE-765	Staff training	3600
SOSE-593	Venue hire	3542
SOSE-618	No-code Workshop	3500
SOSE-638	Subscription to credit check services	3500
SOSE-766	Event management services	3500
SOSE-779	Joinery and painting services	3429
SOSE-768	Case studies for small producer programme	3300
SOSE-721	Delivery and installation of signage	3260
SOSE-579	Online training	3150
SOSE-757	Additional road resurfacing costs	3140
SOSE-781	Promotional goods	3125
SOSE-648	Supporting Developing Young Workforce (Scottish Borders)	3000
SOSE-649	Supporting Developing Young Workforce (D&G)	3000
SOSE-749	Videography services	3000
SOSE-715	Staff training	2755
SOSE-780	Actuarial services	2745
SOSE-743	Staff training	2695
SOSE-783	Staff training	2646
SOSE-640	Professional qualification training for staff	2500
SOSE-773	Grounds clearance service	2480
SOSE-575	Venue hire	2423
SOSE-666	Refresh of Invest in South of Scotland website	2400
SOSE-670	Venue hire and catering for Esports event	2400
SOSE-697	Property valuation services	2300
SOSE-704	Stakeholder engagement services re: Crichton Campus	2250
SOSE-744	Additional website hosting services	2250
SOSE-747	Consultancy support (Google analytics)	2200
SOSE-770	Consultancy support (Google analytics)	2200
SOSE-585	Audio visual support for event	2115
SOSE-750	Ongoing development of the Young Entrepreneurs Network	2083
SOSE-636	Travel & accommodation for event attendance	2046
SOSE-690	Consultancy support (ERP systems)	2011
SOSE-767	Speaker at IWD event	2000
SOSE-784	Graphic design services	2000
SOSE-761	Cleaning services	1943
SOSE-729	Staff training	1832
SOSE-663	Consultancy support (ERP systems)	1802
SOSE-745	Photography services	1670
SOSE-583	Staff training	1660
SOSE-700	Photography and videography services	1600
SOSE-739	Graphic design services	1600
SOSE-584	Consultancy support (Equality mainstreaming report)	1500
SOSE-621	Business awards	1500

SOSE-635	Transport for Youth Advisory Forum	1500
SOSE-789	All staff training	1500
SOSE-646	Delivery of financial workshops	1480
SOSE-679	Advertising	1419
SOSE-725	Staff training	1318
SOSE-580	Venue hire	1305
SOSE-680	Advertising	1300
SOSE-581	Illustration services	1200
SOSE-667	Individual coaching	1200
SOSE-683	Consultancy support (economic impact assessment)	1200
SOSE-688	Venue hire	1172
SOSE-601	Graphic design services	1150
SOSE-732	Advertising	1150
SOSE-705	Sign removal	1140
SOSE-699	Copyright Licensing Agency subscription	1122
SOSE-707	Staff training	1100
SOSE-776	Venue hire and catering	1100
SOSE-709	Consultancy support (delivery of in-person training)	1000
SOSE-727	Photography, videography and content creation services	997
SOSE-774	Corporate training	992
SOSE-723	Building Management System	932
SOSE-722	CCTV/alarm maintenance	898
SOSE-668	Organisational membership fee	850
SOSE-678	Advertising	803
SOSE-692	Additional resources for website (Pathways)	800
SOSE-733	Advertising	783
SOSE-675	Online training course for staff	750
SOSE-592	Corporate WiFi	648
SOSE-617	Mind Management Workshop	600
SOSE-728	Photography services	550
SOSE-677	Advertising	516

Appendix B – Annex A; APR Data return required by Scottish Government

1. Organisation and report details	
a) Contracting Authority Name	South of Scotland Enterprise Agency
b) Period of the annual procurement report	2025/26
c) Required by s18 Procurement Reform (Scotland) Act 2014 to prepare an annual procurement report? (Yes / No)	Yes
2. Summary of Regulated Procurements Completed	
a) Total number of regulated contracts awarded within the report period	8
b) Total value of regulated contracts awarded within the report period	608,100
c) Total number of unique suppliers awarded a place on a regulated contract awarded during the period	8
i) how many of these unique suppliers are SMEs	1
ii) how many of these unique suppliers how many are Third sector bodies	0
3. Review of Regulated Procurements Compliance	
a) Number of regulated contracts awarded within the period that complied with your Procurement Strategy	8
b) Number of regulated contracts awarded within the period that did not comply with your Procurement Strategy	0
4. Community Benefit Requirements Summary	
Use of Community Benefit Requirements in Procurement:	
a) Total Number of regulated contracts awarded with a value of £4 million or greater.	0
b) Total Number of regulated contracts awarded with a value of £4 million or greater that contain Community Benefit Requirements.	N/A
c) Total Number of regulated contracts awarded with a value of less than £4 million that contain Community Benefit Requirements	0

Key Contract Information on community benefit requirements imposed as part of a regulated procurement that were fulfilled during the period:

d) Number of Jobs Filled by Priority Groups (Each contracting authority sets its own priority groups)	N/A
e) Number of Apprenticeships Filled by Priority Groups	N/A
f) Number of Work Placements for Priority Groups	N/A
g) Number of Qualifications Achieved Through Training by Priority Groups	N/A
h) Total Value of contracts sub-contracted to SMEs	N/A
i) Total Value of contracts sub-contracted to Social Enterprises	N/A
j) Total Value of contracts sub-contracted to Supported Businesses	N/A
k) Other community benefit(s) fulfilled	N/A

5. Fair Work and the real Living Wage

a) Number of regulated contracts awarded during the period that included a Fair Work First criterion.	8
b) Number of unique suppliers who have committed to pay the real Living Wage in the delivery of a regulated contract awarded during the period.	3
c) Number of unique suppliers who are accredited Living Wage employers and were awarded a regulated contract during the period.	2
d) Number of unique suppliers who have signed up to the Scottish Business Pledge and were awarded a regulated contract during the period.	N/A

6. Payment performance

a) Number of valid invoices received during the reporting period.	2532
b) Percentage of invoices paid on time during the period ("On time" means within the time period set out in the contract terms.)	99.13%
c) Number of regulated contracts awarded during the period containing a contract term requiring the prompt payment of invoices in public contract supply chains.	0
d) Number of concerns raised by sub-contractors about the timely payment of invoices within the supply chain of public contracts.	0

7. Supported Businesses Summary

a) Total number of regulated contracts awarded to supported businesses during the period	0
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b) Total spend with supported businesses during the period covered by the report, including:	3,947
i) spend within the reporting year on regulated contracts	N/A
ii) spend within the reporting year on non-regulated contracts	3,947
8. Spend and Savings Summary	
a) Total procurement spend for the period covered by the annual procurement report.	10,178,573
b) Total procurement spend with SMEs during the period covered by the annual procurement report.	3,191,982
c) Total procurement spend with third sector bodies during the period covered by the report.	424,807
d) Percentage of total procurement spend through collaborative contracts.	68.3%
e) Total targeted cash savings for the period covered by the annual procurement report	0
i) targeted cash savings for Cat A contracts	N/A
ii) targeted cash savings for Cat B contracts	N/A
iii) targeted cash savings for Cat C contracts	N/A
f) Total delivered cash savings for the period covered by the annual procurement report	211,321
i) delivered cash savings for Cat A contracts	0
ii) delivered cash savings for Cat B contracts	0
iii) delivered cash savings for Cat C contracts	211,321
g) Total non-cash savings value for the period covered by the annual procurement report	N/A
9. Future regulated procurements	
a) Total number of regulated procurements expected to commence in the next two budget years	1
b) Total estimated value of regulated procurements expected to commence in the next two budget years	430,000